

ASHLEY ALDER – CHAIR

FINANCIAL CONDUCT AUTHORITY

External Meetings
(excludes meetings with regulated firms)

01 January 2026 – 31 March 2026

07 January 2026	Association of British Insurers (ABI)
14 January 2026	The Board Intelligence Chair Summit
16 January 2026	HM Treasury
27 January 2026	British Consulate General
27 January 2026	The Association of International Accountants (AIA)
27 January 2026	Financial Services and the Treasury Bureau, Hong Kong (FSTB)
27 January 2026	Financial Secretary of Hong Kong
27 January 2026	AI Association of Hong Kong
28 January 2026	Hong Kong Monetary Authority (HKMA)
29 January 2026	Institute of Finance and Sustainability (IFS)
30 January 2026	National Financial Regulatory Administration (NFRA)
30 January 2026	China Securities Regulatory Commission (CSRC)
31 January 2026	UK-China Financial Working Group
04 February 2026	TheCityUK
05 February 2026	Board Intelligence
05 February 2026	TheCityUK
11 February 2026	HM Treasury
12 February 2026	The Cost Benefit Analysis Panel
17 February 2026	French Finance Ministry (Tresor)
17 February 2026	French Embassy
18 February 2026	European Securities and Markets Authority (ESMA)
18 February 2026	Autorité des marchés financiers (AMF)
24 February 2026	The Investment Association
05 March 2026	Dubai Financial Services Authority (DFSA)
05 March 2026	UK Finance
05 March 2026	HM Treasury
10 March 2026	Listing Authority Advisory Panel
10 March 2026	Odgers
13 March 2026	International Organization of Securities Commissions (IOSCO)
24 March 2026	Treasury Select Committee